

# FINANCIAL STATEMENTS

MARCH 31, 2022

# 2021-

# 2022



**Centraide**  
of Greater Montreal

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## Independent Auditor's Report

To the Members of the Centraide of Greater Montreal

### OPINION

We have audited the financial statements of Centraide of Greater Montreal, which comprise the statement of financial position as of March 31, 2022, and the statements of operations and fund balance of the Operating Fund, Stabilization Fund, Capital Asset Fund, Development Fund and Collective Impact Project Fund and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the “financial statements”).

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Centraide of Greater Montreal as of March 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### BASIS FOR OPINION

We conducted our audit in accordance with Canadian generally accepted auditing standards (“Canadian GAAS”). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of Centraide of Greater Montreal in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## RESPONSIBILITIES OF MANAGEMENT AND THOSE CHARGED WITH GOVERNANCE FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing Centraide of Greater Montreal's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate Centraide of Greater Montreal or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing Centraide of Greater Montreal's financial reporting process.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions made by users on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate for the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Centraide of Greater Montreal's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Centraide of Greater Montreal's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Centraide of Greater Montreal to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

# FINANCIAL STATEMENTS (CONTINUED) — MARCH 31, 2022

Centraide of Greater Montreal

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

May 24<sup>th</sup>, 2022

*Deloitte LLP*

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<sup>1</sup>CPA auditor, public accountancy permit No. A120628

# STATEMENT OF OPERATIONS AND FUND BALANCE

## OPERATING FUND

Year ended  
— MARCH 31, 2022

Centraide of Greater Montreal

	Notes	2022	2021
		\$	\$
<b>REVENUE</b>			
Donations and subscriptions		62,659,966	61,405,634
Uncollectible subscriptions		(1,608,506)	(982,761)
		61,051,460	60,422,873
Special projects	9	4,222,340	26,888,138
Interest and other revenue		392,147	375,536
		65,665,947	87,686,547
<b>EXPENSES</b>			
Fundraising and operating costs	6	9,294,760	8,710,142
Result before investments in communities		56,371,187	78,976,405
<b>INVESTMENTS IN COMMUNITIES</b>	10	55,197,221	70,711,340
<b>NET RESULT</b>			
Fund balance, beginning of year		48,460,930	40,142,065
Change in revaluation and other recognized elements – top-up pension plan		223,600	(76,200)
Interfund transfers		150,000	130,000
<b>FUND BALANCE, END OF YEAR</b>		50,008,496	48,460,930

The accompanying notes form an integral part of the financial statements.

# STATEMENT OF OPERATIONS AND FUND BALANCE

## STABILIZATION FUND

Year ended  
— MARCH 31, 2022

Centraide of Greater Montreal

	<b>2022</b>	<b>2021</b>
	\$	\$
<b>REVENUE</b>		
Investments	43,015	746,074
<b>NET RESULT</b>	43,015	746,074
Fund balance, beginning of year	6,386,222	5,640,148
<b>FUND BALANCE, END OF YEAR</b>	<b>6,429,237</b>	6,386,222

The accompanying notes form an integral part of the financial statements.



# STATEMENT OF OPERATIONS AND FUND BALANCE

## CAPITAL ASSET FUND

Year ended  
MARCH 31, 2022

Centraide of Greater Montreal

	Notes	2022	2021
		\$	\$
<b>REVENUE</b>			
Donation from Centraide of Greater Montreal Foundation	4	647,609	525,349
Interest		10,806	16,550
		<b>658,415</b>	541,899
<b>EXPENSES</b>			
Amortization of fixed assets		568,438	537,921
Other costs		514,927	604,836
		<b>1,083,365</b>	1,142,757
<b>NET RESULT</b>		<b>(424,950)</b>	(600,858)
Fund balance, beginning of year		5,976,932	6,577,790
<b>FUND BALANCE, END OF YEAR</b>		<b>5,551,982</b>	5,976,932

The accompanying notes form an integral part of the financial statements.

# STATEMENT OF OPERATIONS AND FUND BALANCE

## DEVELOPMENT FUND

Year ended  
— MARCH 31, 2022

Centraide of Greater Montreal

	Notes	2022	2021
		\$	\$
<b>REVENUE</b>			
Donation from Centraide of Greater Montreal Foundation	4	1,000,000	1,023,811
Other donations		225,000	575,503
Interest		10,669	10,768
		<b>1,235,669</b>	1,610,082
<b>EXPENSES</b>			
Research and development costs		1,010,184	463,868
<b>NET RESULT</b>		225,485	1,146,214
Fund balance, beginning of year		2,096,444	950,230
<b>FUND BALANCE, END OF YEAR</b>		<b>2,321,929</b>	2,096,444

The accompanying notes form an integral part of the financial statements.

# STATEMENT OF OPERATIONS AND FUND BALANCE

## COLLECTIVE IMPACT PROJECT FUND

Centraide of Greater Montreal

Year ended  
— MARCH 31, 2022

	Notes	2022	2021
		\$	\$
<b>REVENUE</b>			
Donations		9,050,000	5,700,000
Interest		29,901	10,790
		9,079,901	5,710,790
<b>INVESTMENTS IN COMMUNITIES</b>	10	3,925,606	4,200,610
<b>NET RESULT</b>		5,154,295	1,510,180
Fund balance, beginning of year		2,801,960	1,421,780
Interfund transfer		( 150,000 )	( 130,000 )
<b>FUND BALANCE, END OF YEAR</b>		7,806,255	2,801,960

The accompanying notes form an integral part of the financial statements.

# STATEMENT OF FINANCIAL POSITION — As at MARCH 31, 2022

Centraide of Greater Montreal

		2022					2021	
	Notes	Operating Fund	Stabilization Fund	Capital Asset Fund	Development Fund	Collective Impact Project Fund	Total	Total
		\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>								
Current assets								
Cash		2,687,908	—	—	—	—	2,687,908	877,354
Investments, 0.30% to 2.19% (0.42% to 2.12% in 2021)		57,947,716	—	—	—	—	57,947,716	53,633,578
Subscriptions receivable (net of a provision for uncollectible subscriptions of \$3,000,465; \$4,146,463 in 2021)		14,105,033	—	—	—	—	14,105,033	13,132,703
Interfund receivables*		—	6,429,237*	785,650*	2,321,929*	7,806,255*	—	—
Other assets	4	1,984,222	—	—	—	—	1,984,222	1,147,738
		76,724,879	6,429,237	785,650	2,321,929	7,806,255	76,724,879	68,791,373
Fixed Assets								
	3	—	—	4,766,332	—	—	4,766,332	5,128,235
		76,724,879	6,429,237	5,551,982	2,321,929	7,806,255	81,491,211	73,919,608
<b>LIABILITIES</b>								
Current assets								
Accounts payable and accrued liabilities		4,744,080	—	—	—	—	4,744,080	5,871,552
Balance payable to agencies		901,378	—	—	—	—	901,378	160,996
Interfund payable*		17,343,071*	—	—	—	—	—	—
Deferred revenue		3,727,854	—	—	—	—	3,727,854	2,164,572
		26,716,383	—	—	—	—	9,373,312	8,197,120
Commitments								
	7	—	—	—	—	—	—	—
<b>FUND BALANCES</b>								
Invested in fixed assets		—	—	5,551,982	—	—	5,551,982	5,976,932
Externally restricted		—	—	—	2,321,929	7,806,255	10,128,184	4,898,404
Internally restricted		50,008,496	6,429,237	—	—	—	56,437,733	54,847,152
		50,008,496	6,429,237	5,551,982	2,321,929	7,806,255	72,117,899	65,722,488
		76,724,879	6,429,237	5,551,982	2,321,929	7,806,255	81,491,211	73,919,608

\* These elements are not presented in the "Total" column as they are eliminated. The accompanying notes form an integral part of the financial statements.

On behalf of the Board



Robert Dumas, Chair of the Board



Daniel Denis, Treasurer

# STATEMENT OF CASH FLOWS

Year ended  
— MARCH 31, 2022

Centraide of Greater Montreal

	<b>2022</b>	<b>2021</b>
	\$	\$
<b>OPERATING ACTIVITIES</b>		
Net result	<b>6,171,811</b>	11,066,675
Adjustments for:		
Amortization of fixed assets	<b>568,438</b>	537,921
Loss on disposal of fixed assets	<b>—</b>	72,698
Change in revaluation and other recognized elements – top-up pension plan	<b>223,600</b>	(76,200)
	<b>6,963,849</b>	11,601,094
Changes in non-cash operating working capital items		
Subscriptions receivable	<b>(972,330)</b>	284,034
Other assets	<b>(836,484)</b>	3,655,571
Accounts payable and accrued liabilities	<b>(1,127,472)</b>	2,575,463
Balance payable to agencies	<b>740,382</b>	(351,827)
Deferred revenue	<b>1,563,282</b>	166,256
	<b>(632,622)</b>	6,329,497
	<b>6,331,227</b>	17,930,591
<b>INVESTMENT ACTIVITIES</b>		
Net change in investments	<b>(4,314,138)</b>	(19,491,034)
Acquisition of fixed assets	<b>(206,535)</b>	(252,583)
	<b>(4,520,673)</b>	(19,743,617)
Net increase (decrease) in cash	<b>1,810,554</b>	(1,813,026)
Cash, beginning of year	<b>877,354</b>	2,690,380
<b>CASH, END OF YEAR</b>	<b>2,687,908</b>	877,354

The accompanying notes form an integral part of the financial statements.

## 01 Status and nature of activities

Centraide of Greater Montreal, a not-for-profit organization incorporated under Part III of the *Companies Act* (Québec), is recognized as a registered charity within the meaning of the *Income Tax Act*. Centraide of Greater Montreal's mission is to support vulnerable people and the agencies and projects that come to their aid by investing in communities and building strong connections with each of them. Centraide of Greater Montreal is a change maker that encourages cooperation, volunteering and community involvement. Centraide of Greater Montreal raises funds from the general public, companies, and public and para-public institutions to combat poverty and social exclusion.

## 02 Accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

*Adoption of the amendments made to Section 3856, "Financial Instruments", regarding financial instruments originated or exchanged within related party transaction.*

On April 1, 2021, Centraide of Greater Montreal adopted the modification in Section 3856, "Financial Instruments", of the *CPA Canada Handbook* ("Section 3856") regarding the financial instruments created or exchanged within related party transaction.

These amendments to Section 3856 provide guidance on measuring a financial instrument resulting from a related party transaction. These amendments require such a financial instruments to be initially measured at cost. This cost depends on whether or not the instrument has repayment terms.

The adoption of these amendments had no material impact on the disclosures nor on the amounts recorded in the financial statements of Centraide of Greater Montreal during the current period.

## 02. Accounting policies (continued)

### ACCOUNTING BY FUND (CONTINUED)

Centraide of Greater Montreal uses the restricted fund method to account for its activities:

#### **Operating Fund**

The Operating Fund comprises the current operating activities of Centraide of Greater Montreal. The annual net result, less interfund transfers, can be applied against the Stabilization Fund, according to the rules established in the following paragraph. Internally restricted fund balance represents resources available for future years.

#### **Stabilization Fund**

The Stabilization Fund was created to provide stability to agencies financed by Centraide of Greater Montreal and to satisfy the normal expenses associated with Centraide of Greater Montreal's activities during substandard campaigns. In addition, the fund can satisfy new initiatives and urgent needs of the community. The fund varies according to investment income and a contribution from the Operating Fund that is equal to 0.5% of the previous campaign. The decision to contribute is made annually based on the financial results of Centraide of Greater Montreal. The balance of the Stabilization Fund, excluding the unrealized fair value on long-term investments, should not exceed 10.0% of the amount of the previous campaign. Any surplus could be transferred to other funds in the following year, as required.

## 02. Accounting policies (continued)

### ACCOUNTING BY FUND (CONTINUED)

#### **Capital Asset Fund**

The Capital Asset Fund comprises the amortized cost of the building, furniture and equipment, computer equipment and software. The fund varies according to interest earned, amounts received for the purpose of acquiring fixed assets, amortization of fixed assets, and other expenses related to fixed assets.

#### **Development Fund**

The Development Fund was created to fund research and development activities as well as pilot projects and other projects that are not considered part of Centraide of Greater Montreal's usual activities, whether in the areas of philanthropy, social development, community or analytics.

#### **Collective Impact Project Fund**

The Collective Impact Project ("CIP") Fund was created to achieve measurable and significant outcomes in the reduction of poverty on the Island of Montreal, primarily through the holistic and integrated investment approach of major foundations and the pooling of these partners' expertise. The CIP Fund fluctuates based on donations from partnering foundations to the project, the project's development, and investment income.

### REVENUE RECOGNITION

Unrestricted contributions are recognized as revenue of the Operating Fund in the year they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted contributions are recognized as revenue of the fund corresponding to their restriction.



## 02. Accounting policies (continued)

### ALLOCATED EXPENSES OF THE OPERATING FUND

Expenses accounted for in the statement of operations and fund balance are allocated as follows:

FUNCTION	Fundraising and operating costs	Investments in communities
	%	%
Philanthropic development	100	—
Social development	—	100
Communication, marketing and online platforms	70	30
General management	60	40
Administration	75	25

Expenses related to each function include all direct costs related to this function, including salaries and other direct charges and a portion of shared and indirect costs. These shared and indirect costs include payroll and other expenses that cannot be directly charged to specific functions. These expenses are allocated among the functions according to the percentage of direct costs attributable to each function.

The financial statements do not include the cost of services rendered by individual volunteers and staff loaned to Centraide of Greater Montreal by businesses and public institutions.

## 02. Accounting policies (continued)

### FINANCIAL INSTRUMENTS

#### **Initial measurement**

Financial assets and liabilities originated or exchanged in arm's length transactions are initially measured at fair value when Centraide of Greater Montreal becomes a party to the contractual arrangements of the financial instrument. Financial instruments originated or exchanged in related party transactions are initially measured at cost.

The cost of a financial instrument issued in a related party transaction depends on whether the instrument has repayment terms. When the financial instrument has repayment terms, the cost is determined using the undiscounted cash flows (excluding interest and dividend payments) less any impairment losses previously recognized by the transferor. When there are no repayment terms, the cost is determined using the consideration transferred or received by Centraide of Greater Montreal as part of the transaction.

#### **Subsequent measurement**

All financial instruments are measured at amortized cost.

#### **Transaction costs**

The transaction cost is recorded as the increase in the carrying value of the asset or the decrease in the carrying value of the liability and is then determined for the expected life of the instrument using the straight-line method. Any discount or premium related to an instrument measured at cost after amortization is amortized over the expected life of the instrument using the straight-line amortization method and accounted for in the statement of operations and fund balance as revenue or expense.

## 02. Accounting policies (continued)

### FINANCIAL INSTRUMENTS (CONTINUED)

#### Depreciation

In the statement of operations and fund balance, Centraide of Greater Montreal accounts for a loss of value, if any, when it notices a significant adverse change in the expected amount or timing of future cash flows during the calendar period. When the amount of the depreciation of a previously depreciated asset is reduced and this reduction can be connected to an event preceding the calculation of the impairment loss, the already calculated impairment loss is subject to a reversal in the statement of operations and fund balance for the year when the reversal took place.

#### FIXED ASSETS

Fixed assets are recorded at cost. Amortization is based on their useful life using the straight line method over the following periods:

Building	40 years
Furniture and equipment	8 years
Computer equipment	4 years
Software	6 years

When a fixed asset no longer contributes to the organization's ability to provide goods and services, or the value of future economic benefits or service potential associated with the tangible fixed asset is less than its net carrying amount, the net carrying amount of the tangible capital asset is written down to the asset's fair value or replacement cost. The write-down cannot be subsequently recovered.

## 02. Accounting policies (continued)

### TOP-UP PENSION PLAN

The cost of the top-up defined benefit plan is periodically determined by independent actuaries. Centraide of Greater Montreal uses an actuarial valuation for accounting purposes to assess its obligations under defined benefit. This assessment is based on the projected benefit method prorated on services (which incorporates management's best estimate regarding future salary levels, other cost escalation, retirement ages of employees and other actuarial factors).

Centraide of Greater Montreal records:

- a) in the statement of financial position, the obligation for defined benefits, less the fair value of plan assets and adjusted for any valuation allowance (either under accrued benefit assets or defined benefit liability); and
- b) in the statement of operations and fund balance, the cost of the plan for the year.

### USE OF ESTIMATES

The preparation of financial statements in compliance with Canadian accounting standards for not for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from these estimates.

# NOTES TO THE FINANCIAL STATEMENTS

Centraide of Greater Montreal

(CONTINUED) — MARCH 31, 2022

## 03 Fixed assets

	2022			2021
	Cost	Accumulated amortization	Net book value	Net book value
	\$	\$	\$	\$
Building	6,568,207	3,213,419	3,354,788	3,518,826
Furniture and equipment	506,617	421,181	85,436	38,738
Computer equipment	583,085	406,125	176,960	134,236
Software	1,723,722	574,574	1,149,148	1,436,435
	<b>9,381,631</b>	<b>4,615,299</b>	<b>4,766,332</b>	<b>5,128,235</b>

## 04 Centraide of Greater Montreal Foundation

Centraide of Greater Montreal Foundation, a related organization, is a registered charity incorporated under Part III of the *Companies Act* (Québec) where the goal is to collect donations, legacies or other contributions, manage its assets and give all net proceeds generated by the capital without expending any portion, allowing Centraide of Greater Montreal to receive annual contingent payments to allow it to pursue its mission for generations to come.

An amount receivable of \$672,984 (nil as at March 31, 2021) from the Foundation is included in other assets. An amount payable of nil (\$765,462 as at March 31, 2021) to the Foundation is included in accounts payable and accrued liabilities.

# NOTES TO THE FINANCIAL STATEMENTS

Centraide of Greater Montreal

(CONTINUED) — MARCH 31, 2022

## 04. Centraide of Greater Montreal Foundation (continued)

The financial statements of Centraide of Greater Montreal do not include the assets, liabilities, nor activities of the Foundation. The following table summarizes the statement of financial position of the Foundation as at March 31, 2022, and the results of its operations and fund balance for the year ended March 31, 2022:

	<b>2022</b>	<b>2021</b>
	\$	\$
<b>STATEMENT OF FINANCIAL POSITION</b>		
Total assets	52,180,870	51,851,995
Total liabilities	706,047	28,422
Total fund balances	51,474,823	51,823,573
<b>RESULT OF OPERATIONS</b>		
Fund balance, beginning of year	51,823,573	38,055,345
Total revenues	2,336,742	16,417,642
Total expenses	2,685,492	2,649,414
Net (decrease) increase of fund balance	(348,750)	13,768,228
Fund balance, end of year	51,474,823	51,823,573

During the year, the transactions between Centraide of Greater Montreal and the Foundation were:

	<b>2022</b>	<b>2021</b>
	\$	\$
<b>REVENUE</b>		
Donations – Capital Asset Fund	647,609	525,349
Donations – Development Fund	1,000,000	1,023,811
Administrative fees presented in deduction of fundraising and operating costs	50,000	50,000

These transactions took place in the normal course of business and were measured at the exchange value, which is the amount of consideration established and accepted by the related parties.

## 05 Pension plans

### MULTI-EMPLOYER CONTRIBUTORY DEFINED BENEFIT PENSION PLAN

Centraide of Greater Montreal participates in a multi-employer contributory defined benefit pension plan. The pension plan is capitalized in the pension fund for all participants of the pension plan. The employer's contribution paid is \$821,855 (\$933,962 in 2021). Based on the last actuarial valuation of the multi-employer pension plan performed on December 31, 2019, there is an unfunded liability of \$8,090,600 (solvency ratio of 84.8%) and no capitalization deficit. Defined contribution plan accounting has been applied for presentation purposes in the financial statements of Centraide of Greater Montreal.

### TOP-UP DEFINED BENEFIT PLAN

Centraide of Greater Montreal also established an unfunded, top-up defined benefit plan. The benefits of this plan are based on years of service and final salaries.

The employer's contribution paid is \$139,700 (\$139,678 in 2021), as the benefit paid during the year.

Centraide of Greater Montreal values its accrued benefit obligation on an annual basis. The significant actuarial assumptions made by Centraide of Greater Montreal are: 2.25% (3.00% in 2021) for the recognized costs, 3.25% (2.25% in 2021) for the defined benefit obligation and 2.50% (2.50 % in 2021) for the rate of compensation increase.

# NOTES TO THE FINANCIAL STATEMENTS

Centraide of Greater Montreal

(CONTINUED) — MARCH 31, 2022

## 05. Pension plans (continued)

### TOP-UP DEFINED BENEFIT PLAN (CONTINUED)

Information about the top-up defined benefit plan is as follows:

	2022	2021
	\$	\$
Defined benefit obligation, included with accounts payable and accrued liabilities	993,900	1,273,157
Costs of defined benefits recorded in the statement of operations and fund balance (excluding the change in revaluation and other recognized elements)	84,000	95,300

## 06 Allocated expenses

As provided in Note 2 on accounting policies, the expenses related to a number of functions are allocated as follows as at March 31, 2022:

	Function		2022	2021
	Fundraising and operating costs	Investments in communities	Total	Total
	\$	\$	\$	\$
Philanthropic development	2,343,098	—	2,343,098	3,096,680
Social development	—	1,990,774	1,990,774	1,660,413
Communication, marketing and online platforms	1,773,834	760,215	2,534,049	970,186
General management	2,504,490	1,669,660	4,174,150	3,232,408
Administration	2,673,338	891,113	3,564,451	3,993,183
	9,294,760	5,311,762	14,606,522	12,952,870



## 07 Commitments

As at March 31, 2022, Centraide of Greater Montreal has committed to pay allocations to agencies for an amount of \$39,659,839 from the Operating Fund and an amount of \$2,133,427 from the Collective Impact Project Fund. These amounts represent the first tranche of allocations for the next fiscal year.

## 08 Financial instruments

Because of its financial assets, Centraide of Greater Montreal is exposed to the following risk:

### INTEREST RATE RISK

The investments bear interest at fixed rates. Therefore, a change in market interest rates will affect the fair value of these investments.

## 09 Special projects

### EMERGENCY COVID-19 FUNDS

On March 11, 2020, the World Health Organization declared a state of pandemic due to the spread of COVID-19. The following day, the Government of Quebec declared a state of emergency. In its 2019-2020 annual report to the community, Centraide of Greater Montreal reported on the rapid mobilization of everyone in an effort to handle the effects of COVID-19 and the health measures put in place.

Four emergency COVID-19 funds were set up to assist community organizations. In total, Centraide of Greater Montreal received a zero value amount (\$26,888,138 in 2021) in donations and redistributed a zero value amount (\$25,622,064 in 2021) in allocations to organizations; all emergency funds, with the exception of Centraide of Greater Montreal's emergency COVID-19 fund, provided for a management fee to be charged by Centraide of Greater Montreal to support its inherent operations in managing, analyzing applications, disbursing and reporting of the funds.

# NOTES TO THE FINANCIAL STATEMENTS

Centraide of Greater Montreal

(CONTINUED) — MARCH 31, 2022

## 09. Special projects (continued)

### PROJET RÉUSSITE JEUNESSE

Centraide of Greater Montreal received \$4,981,560 (nil in 2021) for the Projet Réussite Jeunesse, including \$759,220 for the Greater Montreal region (included in the donations and subscriptions) and \$4,222,340 for the other regions of Quebec (transferred to other Centraides).

The amounts received for special projects were allocated to the following projects:

	<b>2022</b>	<b>2021</b>
	\$	\$
<b>EMERGENCY COVID-19 FUNDS</b>		
Federal government		
Emergency funds for community action	—	16,732,838
New horizons program for seniors	—	719,661
Other donors		
Youth projects (foundations and organizations)	—	1,630,100
Centraide of Greater Montreal emergency COVID-19 funds (various donors)	—	7,805,539
	—	26,888,138
<b>PROJET RÉUSSITE JEUNESSE</b>		
Transferred to other Centraides	<b>4,222,340</b>	—
	<b>4,222,340</b>	26,888,138

# NOTES TO THE FINANCIAL STATEMENTS

Centraide of Greater Montreal

(CONTINUED) — MARCH 31, 2022

## 10 Investments in communities

The Operating Fund comprises the current operating activities of Centraide, while the Collective Impact Fund comprises the integrated investment activities of several foundations by pooling their expertise.

Investments in Greater Montreal communities by these two funds total \$59,122,831 (\$74,911,950 in 2021, including \$25,622,064 for the Emergency COVID-19 Fund).

	Notes	2022	2021
		\$	\$
<b>OPERATING FUND</b>			
Investments in agencies		45,663,119	40,846,548
Assistance to agencies and community and operating costs	6	5,311,762	4,242,728
Special projects	9	4,222,340	25,622,064
		55,197,221	70,711,340
<b>COLLECTIVE IMPACT FUND</b>			
Investments in agencies		3,567,154	3,757,280
Assistance to community and operating costs		358,452	443,330
		3,925,606	4,200,610
		59,122,827	74,911,950

## 11 Previous year's figures

Certain figures from the 2021 financial year have been reclassified to conform to the presentation adopted for the year 2022.



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