

**FINANCIAL STATEMENTS**

# CENTRAIDE OF GREATER MONTREAL

March 31, 2016



**Centraide**  
of Greater Montreal

# TABLE OF CONTENTS

|  |       |
|--|-------|
| <b>Independent Auditor's Report</b>              | 2-3   |
| <b>Statements of operations and fund balance</b> |       |
| Operating Fund                                   | 5     |
| Stabilization Fund                               | 6     |
| Capital Asset Fund                               | 7     |
| Development Fund                                 | 8     |
| Collective Impact Project Fund                   | 9     |
| <b>Balance sheet</b>                             | 10-11 |
| <b>Statement of cash flows</b>                   | 12    |
| <b>Notes to the financial statements</b>         | 13-23 |
| <b>Schedule – Allocations to agencies</b>        | 24-37 |

# CENTRAIDE OF GREATER MONTREAL

March 31, 2016

## Independent Auditor's Report

To the Members of Centraide of Greater Montreal

We have audited the financial statements of Centraide of Greater Montreal, which comprise the balance sheet as at March 31, 2016, and the statements of operations and fund balance of Operating Fund, Stabilization Fund, Capital Asset Fund, Development Fund and Collective Impact Fund and the statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the financial statements present fairly, in all material respects, the financial position of Centraide of Greater Montreal as at March 31, 2016, and the results of its operations and its cash flows for the year then ended, in accordance with Canadian accounting standards for not-for-profit organizations.

May 24, 2016

Deloitte LLP<sup>1</sup>

<sup>1</sup>CPA auditor, CA, public accountancy permit No. A120628

OPERATING FUND

STATEMENT OF OPERATIONS AND FUND BALANCE

Year ended March 31, 2016

|  | Notes | 2016               | 2015        |
|--|-------|--------------------|-------------|
|  |       | \$                 | \$          |
| <b>Revenue</b>   |       |                    |             |
| Subscriptions  |       | 53,455,363         | 54,073,620  |
| Uncollectible subscriptions                                    |       | (1,605,000)        | (1,662,186) |
|  |       | <b>51,850,363</b>  | 52,411,434  |
| Interest   |       | 137,519            | 210,614     |
|  |       | <b>51,987,882</b>  | 52,622,048  |
| <b>Expenses</b>  |       |                    |             |
| Fundraising, communication and administrative costs            | 7     | 7,475,709          | 7,720,158   |
| Result before allocations and assistance to agencies           |       | <b>44,512,173</b>  | 44,901,890  |
| Allocations to agencies (Schedule)                             | 4     | <b>42,195,230</b>  | 43,150,979  |
| Assistance to agencies, social research and community services | 7     | <b>3,353,301</b>   | 3,562,425   |
|  |       | <b>45,548,531</b>  | 46,713,404  |
| <b>Deficit</b>   |       | <b>(1,036,358)</b> | (1,811,514) |
| Fund balance at beginning                                      |       | <b>38,209,350</b>  | 39,020,864  |
| Interfund transfer   |       | —                  | 1,000,000   |
| <b>Fund balance at end</b>                                     |       | <b>37,172,992</b>  | 38,209,350  |

The accompanying notes are an integral part of these financial statements.

**STABILIZATION FUND****STATEMENT OF OPERATIONS AND FUND BALANCE**

Year ended March 31, 2016

|                             | 2016             | 2015        |
|-----------------------------|------------------|-------------|
|                             | \$               | \$          |
| <b>Revenue</b>              |                  |             |
| Investments                 | (137,452)        | 511,260     |
| <b>(Deficit) net result</b> | <b>(137,452)</b> | 511,260     |
| Fund balance at beginning   | 4,915,801        | 5,404,541   |
| Interfund transfer          | —                | (1,000,000) |
| <b>Fund balance at end</b>  | <b>4,778,349</b> | 4,915,801   |

*The accompanying notes are an integral part of these financial statements.***CAPITAL ASSET FUND****STATEMENT OF OPERATIONS AND FUND BALANCE**

Year ended March 31, 2016

|   | 2016             | 2015      |
|---|------------------|-----------|
|   | \$               | \$        |
| <b>Revenue</b>                                      |                  |           |
| Donation from Fondation Centraide du Grand Montréal | 115,000          | 80,000    |
| Investments   | 6,841            | 11,556    |
| Other revenue                                       | 32,150           | 16,075    |
|   | <b>153,991</b>   | 107,631   |
| <b>Expenses</b>                                     |                  |           |
| Amortization of fixed assets                        | 196,839          | 213,565   |
| Other   | 164,562          | 313,492   |
|   | <b>361,401</b>   | 527,057   |
| <b>Deficit</b>                                      | <b>(207,410)</b> | (419,426) |
| Fund balance at beginning                           | 5,216,572        | 5,635,998 |
| <b>Fund balance at end</b>                          | <b>5,009,162</b> | 5,216,572 |

*The accompanying notes are an integral part of these financial statements.*

**DEVELOPMENT FUND****STATEMENT OF OPERATIONS AND FUND BALANCE**

Year ended March 31, 2016

|  | 2016      | 2015      |
|--|-----------|-----------|
|  | \$        | \$        |
| <b>Revenue</b>                           |           |           |
| Investments                              | 4,211     | 10,064    |
| <b>Expenses</b>                          |           |           |
| Training, research and development costs | 368,072   | 317,611   |
| <b>Deficit</b>                           | (363,861) | (307,547) |
| Fund balance at beginning                | 704,638   | 1,012,185 |
| <b>Fund balance at end</b>               | 340,777   | 704,638   |

*The accompanying notes are an integral part of these financial statements.***COLLECTIVE IMPACT PROJECT FUND****STATEMENT OF OPERATIONS AND FUND BALANCE**

Year ended March 31, 2016

|                            | 2016      | 2015 |
|----------------------------|-----------|------|
|                            | \$        | \$   |
| <b>Revenue</b>             |           |      |
| Donations                  | 1,440,000 | —    |
| Investments                | 2,085     | —    |
|                            | 1,442,085 |      |
| <b>Expenses</b>            |           |      |
| Operating costs            | 111,304   | —    |
| <b>Net result</b>          | 1,330,781 | —    |
| Fund balance at beginning  | —         | —    |
| <b>Fund balance at end</b> | 1,330,781 | —    |

*The accompanying notes are an integral part of these financial statements.*

# BALANCE SHEET

As at March 31, 2016

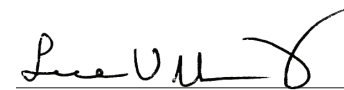
|   | Notes |                |                    |                     |                  |                                | 2016       | 2015       |
|---|-------|----------------|--------------------|---------------------|------------------|--------------------------------|------------|------------|
|   |       | Operating Fund | Stabilization Fund | Capital Assets Fund | Development Fund | Collective Impact Project Fund | Total      | Total      |
|   |       | \$             | \$                 | \$                  | \$               |                                | \$         | \$         |
| <b>Assets</b>   |       |                |                    |                     |                  |                                |            |            |
| Current assets  |       |                |                    |                     |                  |                                |            |            |
| Cash  |       | 1,954,996      | —                  | —                   | —                | —                              | 1,954,996  | 435,349    |
| Investments, 0.65% to 3.05% (0.78% to 1.85% in 2015), maturing until September 2016                               |       | 23,581,550     | —                  | —                   | —                | —                              | 23,581,550 | 25,741,785 |
| Subscriptions receivable (net of a provision for uncollectible subscriptions of \$2,926,074; \$2,689,633 in 2015) |       | 17,083,984     | —                  | —                   | —                | —                              | 17,083,984 | 16,858,775 |
| Interfund receivable  |       | —              | —                  | 918,855*            | 340,777*         | 1,330,781*                     | —          | —          |
| Other assets  | 5     | 1,090,871      | —                  | —                   | —                | —                              | 1,090,871  | 751,111    |
|   |       | 43,711,401     | —                  | 918,855             | 340,777          | 1,330,781                      | 43,711,401 | 43,787,020 |
| Investments   |       | —              | 4,780,749          | —                   | —                | —                              | 4,780,749  | 4,918,201  |
| Fixed assets  | 3     | —              | —                  | 4,090,307           | —                | —                              | 4,090,307  | 4,200,712  |
|   |       | 43,711,401     | 4,780,749          | 5,009,162           | 340,777          | 1,330,781                      | 52,582,457 | 52,905,933 |
| <b>Liabilities</b>  |       |                |                    |                     |                  |                                |            |            |
| Current liabilities   |       |                |                    |                     |                  |                                |            |            |
| Accounts payable and accrued liabilities  |       | 3,404,871      | 2,400              | —                   | —                | —                              | 3,407,271  | 3,260,383  |
| Balance payable to agencies   |       | 6,224          | —                  | —                   | —                | —                              | 6,224      | 12,292     |
| Interfund payable   |       | 2,590,413*     | —                  | —                   | —                | —                              | —          | —          |
| Deferred revenue  |       | 536,901        | —                  | —                   | —                | —                              | 536,901    | 586,897    |
|   |       | 6,538,409      | 2,400              | —                   | —                | —                              | 3,950,396  | 3,859,572  |
| Commitment  | 8     | —              | —                  | —                   | —                | —                              | —          | —          |
| <b>Fund balance</b>   |       |                |                    |                     |                  |                                |            |            |
| Invested in fixed assets  |       | —              | —                  | 5,009,162           | —                | —                              | 5,009,162  | 5,216,572  |
| Externally restricted   |       | —              | —                  | —                   | 340,777          | 1,330,781                      | 1,671,558  | 704,638    |
| Internally restricted   |       | 37,172,992     | 4,778,349          | —                   | —                | —                              | 41,951,341 | 43,125,151 |
|   |       | 37,172,992     | 4,778,349          | 5,009,162           | 340,777          | 1,330,781                      | 48,632,061 | 49,046,361 |
|   |       | 43,711,401     | 4,780,749          | 5,009,162           | 340,777          | 1,330,781                      | 52,582,457 | 52,905,933 |

\* These items are not reported in the Total column because they offset each other.  
The accompanying notes are an integral part of these financial statements.

Approved by the Board



Danielle Laberge, Chair of the Board



Luc Villeneuve, Treasurer

# STATEMENT OF CASH FLOWS

Year ended March 31, 2016

|   | 2016             | 2015               |
|---|------------------|--------------------|
|   | \$               | \$                 |
| <b>Operating activities</b>               |                  |                    |
| Deficit                                   | (414,300)        | (2,027,227)        |
| Adjustments for:                          |                  |                    |
| Fair value variation on investments       | 296,203          | (295,427)          |
| Amortization of fixed assets              | 196,840          | 213,565            |
| Write-off of fixed assets                 | —                | 67,510             |
|   | <b>78,743</b>    | <b>(2,041,579)</b> |
| Changes in non-cash working capital items |                  |                    |
| Subscriptions receivable                  | (225,209)        | 1,651,382          |
| Other assets                              | (339,760)        | (429,637)          |
| Accounts payable and accrued liabilities  | 146,888          | (160,369)          |
| Balance payable to agencies               | (6,068)          | (83,379)           |
| Deferred revenue                          | (49,996)         | 52,662             |
|   | <b>(474,145)</b> | <b>1,030,659</b>   |
|   | <b>(395,402)</b> | <b>(1,010,920)</b> |
| <b>Investing activities</b>               |                  |                    |
| Acquisition of investments                | (105,831,237)    | (81,911,277)       |
| Disposition of investments                | 107,832,721      | 82,707,273         |
| Acquisition of fixed assets               | (86,435)         | (23,917)           |
|   | <b>1,915,049</b> | <b>772,079</b>     |
| Net increase (decrease) in cash           | <b>1,519,647</b> | <b>(238,841)</b>   |
| Cash, beginning of year                   | <b>435,349</b>   | <b>674,190</b>     |
| <b>Cash, end of year</b>                  | <b>1,954,996</b> | <b>435,349</b>     |

The accompanying notes are an integral part of these financial statements.

## FINANCIAL STATEMENTS

# NOTES TO THE FINANCIAL STATEMENTS

March 31, 2016

## 01 Status and nature of activities

Centraide of Greater Montreal, a non-profit organization incorporated under Part III of the *Companies Act* (Quebec), is recognized as a registered charity within the meaning of the *Income Tax Act*. Centraide of Greater Montreal collects public donations to promote involvement in the society through sharing and volunteer and community activities.

## 02 Accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

### *Fund accounting*

Centraide of Greater Montreal uses the restricted fund method to account for its activities:

#### *Operating Fund*

The Operating Fund comprises the current operating activities of Centraide of Greater Montreal. The annual net result, less interfund transfers, can be applied against the Stabilization Fund, according to the rules established in the following paragraph. Internally restricted Fund balance represents resources available for future years.

#### *Stabilization Fund*

The Stabilization Fund was created to provide financial stability to agencies financed by Centraide of Greater Montreal, to satisfy new initiatives and urgent needs of the community, to answer needs considered urgent and approved by the Board of Directors and to satisfy the normal expenses associated with Centraide of Greater Montreal's activities during sub-standard campaigns. The fund varies according to investment revenue, the net results for the year and a contribution from the Operating Fund that is equal to 0.5% of the previous campaign. The decision to contribute is made annually based on the financial results of Centraide of Greater Montreal. The balance of the Stabilization Fund, excluding the unrealized fair value variation on long-term investments, must not exceed 10% of the amount of the previous campaign.



# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

March 31, 2016

## 02. Accounting policies (continued)

### *Fund accounting (continued)*

#### *Capital Asset Fund*

The Capital Asset Fund comprises the amortized cost of the building, furniture and equipment and computer equipment. The Fund varies according to interest earned, amounts received for the purpose of acquiring fixed assets, amortization of fixed assets, other expenses related to fixed assets and a contribution from the Operating Fund that is equal to 0.5% of the previous campaign. The decision to contribute is reviewed annually based on the financial results of Centraide of Greater Montreal.

#### *Development Fund*

The Development Fund was created to fund research and development activities and pilot and other projects that are not considered part of Centraide of Greater Montreal's usual activities.

#### *Collective Impact Project Fund*

The Collective Impact Project ("CIP") Fund was created to achieve measurable and significant outcomes in the reduction of poverty on the Island of Montreal, primarily through the holistic and integrated investment approach of major foundations and the pooling of these partners' expertise. The CIP Fund fluctuates based on donations from the partnering foundations to the project, the project's development, and investment income.

#### *Revenue recognition*

Unrestricted contributions are recognized as revenue of the Operating Fund in the year they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted contributions are recognized as revenue of the Fund corresponding to their restriction.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

March 31, 2016

## 02. Accounting policies (continued)

### *Allocated expenses*

Expenses are accounted for in the statement of operations and fund balance of the Operating Fund and are allocated as follows:

|                                  | Fundraising,<br>communication and<br>administrative cost | Assistance to agencies,<br>social research and<br>community services |
|----------------------------------|--|--|
|                                  | %  | %  |
| Annual campaign and Major donors | 100  | —  |
| Allocation                       | —  | 100  |
| Communication                    | 85   | 15   |
| General management               | 60   | 40   |
| Administration                   | 75   | 25   |

Expenses related to each function include all direct costs related to this function, including salaries and other direct charges and a portion of shared and indirect costs.

When shared or indirect costs are related to more than one function such as the management and administration of these activities, Centraide of Greater Montreal allocates these costs among the functions. These costs include payroll and other expenses that cannot be directly charged to specific activities. These expenses are allocated among the functions according to the percentage of direct costs attributable to each function.

The financial statements do not include the cost of services rendered by individual volunteers and staff loaned to Centraide of Greater Montreal by businesses and public institutions.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

March 31, 2016

## 02. Accounting policies (continued)

### *Financial instruments*

Financial assets and financial liabilities are initially recognized at fair value when Centraide of Greater Montreal becomes a party to the contractual provisions of the financial instrument. Subsequently, all financial instruments are measured at amortized cost, except for investments that are recognized at fair value at the date of the financial statements. Long-term investments are composed of units from the Foundation of Greater Montreal Investment Fund. Fair value fluctuations, which include interests earned, accrued interests, realized gain and loss and unrealized gain and loss are included in the investment's revenue.

Transaction costs related to financial instruments measured at fair value are expensed as incurred. Transaction costs related to the other financial instruments are added to the carrying value of the asset or netted against the carrying value of the liability and are then recognized over the expected life of the instrument using the straight-line method. Any premium or discount related to an instrument measured at amortized cost is amortized over the expected life of the item using the straight-line method and recognized in the statement of operations and fund balance as interest income or expense.

With respect to financial assets measured at cost or amortized cost, Centraide of Greater Montreal recognizes in the statement of operations and fund balance an impairment loss, if any, when it determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows. When the extent of impairment of a previously written-down asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss shall be reversed in the statement of operations and fund balance in the period the reversal occurs.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

March 31, 2016

## 02. Accounting policies (continued)

### *Fixed assets*

Fixed assets are recorded at cost. Amortization is based on their useful lives using the straight-line method over the following periods:

|                         |          |
|-------------------------|----------|
| Building                | 40 years |
| Furniture and equipment | 8 years  |
| Computer equipment      | 4 years  |

### *Top-up pension plan*

The cost of the top-up defined benefit plan is determined periodically by independent actuaries. Centraide of Greater Montreal uses an actuarial valuation for accounting purposes to assess its obligations under defined benefit. This assessment is based on the projected benefit method prorated on services (which incorporates management's best estimate of management regarding future salary levels, other cost escalation, retirement ages to retirement employees and other actuarial factors).

Centraide of Greater Montreal records:

- a) in the balance sheet, the obligation for defined benefits, less the fair value of plan assets and adjusted for any valuation allowance (either under accrued benefit assets or defined benefit liability).
- b) in the statement of operations, the cost of the plan for the year.

### *Use of estimates*

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

March 31, 2016

### 03 Fixed assets

|                         | 2016      |                          |                | 2015           |
|-------------------------|-----------|--------------------------|----------------|----------------|
|                         | Cost      | Accumulated amortization | Net book value | Net book value |
|                         | \$        | \$                       | \$             | \$             |
| Building                | 6,240,918 | 2,245,555                | 3,995,363      | 4,151,219      |
| Furniture and equipment | 498,877   | 442,664                  | 56,213         | 8,724          |
| Computer equipment      | 1,525,134 | 1,486,403                | 38,731         | 40,769         |
|                         | 8,264,929 | 4,174,622                | 4,090,307      | 4,200,712      |

### 04 Allocations to agencies

|  | 2016       | 2015       |
|--|------------|------------|
|  | \$         | \$         |
| Regional Territorial Committee   | 11,687,318 | 12,332,375 |
| Territorial Committee South Shore, Centre-West of Montreal and Centre-North of Montreal          | 10,933,169 | 11,200,103 |
| Territorial Committee North-End of Montreal, South-West of Montreal and and West-End of Montreal | 8,389,188  | 8,360,650  |
| Territorial Committee Centre-East of Montreal, Laval and East-End of Montreal                    | 8,274,788  | 8,273,338  |
| Capacity and Leadership Building   | 1,194,700  | 1,158,468  |
|  | 40,479,163 | 41,324,934 |
| Other allocations  | 1,716,067  | 1,826,045  |
|  | 42,195,230 | 43,150,979 |

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

March 31, 2016

### 05 Related party transactions

Fondation Centraide du Grand Montréal, a related organization, is a registered charity incorporated under Part III of the *Companies Act* (Quebec) where the goal is to collect donations, legacies or other contributions, manage its assets and give all net proceeds generated by the capital without expending any portion thereof to Centraide of Greater Montreal. Fondation Centraide du Grand Montréal is related to Centraide of Greater Montreal since it is Centraide of Greater Montreal that recommends the board members of the Fondation Centraide du Grand Montréal. As at March 31, 2016, the net assets of Fondation Centraide du Grand Montréal is \$35,647,812 (\$37,077,332 as at March 31, 2015). For the year ended March 31, 2016, revenue amounted to \$396,194 (\$4,194,163 in 2015) and expenses, including donations to Centraide of Greater Montreal, amounted to \$1,825,714 (\$1,682,066 in 2015).

During the year, the transactions between Centraide of Greater Montreal and Fondation Centraide du Grand Montréal were:

|   | 2016      | 2015    |
|---|-----------|---------|
|   | \$        | \$      |
| <b>Revenue</b>  |           |         |
| Donations – Operating Fund – Annual campaign  | 1,036,667 | 861,600 |
| Donations – Operating Fund – Other projects   | 50,000    | 220,000 |
| Donations – Capital Assets Fund   | 115,000   | 80,000  |
| Administrative fees presented in deduction of fundraising, communication and administrative costs | 9,000     | 9,000   |

In the other assets balance, an amount of \$790,525 (\$366,734 in 2015) is receivable from Fondation Centraide du Grand Montréal.

These transactions were made in the normal course of operations and have been recorded at the exchange amount, which is the amount of consideration established and agreed to by the parties.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

March 31, 2016

## 06 Pension plan

### 06 Multi-employer contributory defined benefit pension plan

Centraide of Greater Montreal participates in a multi-employer contributory defined benefit pension plan. The benefits are capitalized in the pension fund for all participants of the pension plan. The employer's contribution paid is \$1,020,644 (\$827,808 in 2015). Based on the last actuarial valuation of the multi-employer pension plan performed on December 31, 2014, there is an unfunded liability of \$5,917,800 (solvency ratio of 85.7%) and no capitalization deficit. Defined contribution plan accounting has been applied for presentation purpose of the financial statements of Centraide of Greater Montreal.

### Top-up defined benefit plan

Centraide of Greater Montreal also established an unfunded, top-up defined benefit plan. The benefits of this plan are based on years of service and final salaries.

Information about the top-up defined benefit plan is as follows:

|   | 2016      | 2015      |
|---|-----------|-----------|
|   | \$        | \$        |
| Accrued benefit liabilities, included with accounts payable and accrued liabilities | 1,481,000 | 1,510,400 |
| Costs of accrued benefits recorded in the statement of operation                    | 93,600    | 203,100   |
| Employer's cotisation   | 123,000   | 72,000    |
| Benefit paid during the year  | 123,000   | 72,000    |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

March 31, 2016

## 06. Pension plan (continued)

### Top-up defined benefit plan (continued)

Centraide of Greater Montreal values its accrued benefit obligations on annual basis.

The significant actuarial assumptions made by Centraide of Greater Montreal are as follows:

|                                   | 2016 | 2015 |
|-----------------------------------|------|------|
|                                   | %    | %    |
| <b>Recognized costs</b>           |      |      |
| Discount rate                     | 3.00 | 4.00 |
| Rate of compensation increase     | 2.50 | 2.50 |
| <b>Accrued benefit obligation</b> |      |      |
| Discount rate                     | 3.00 | 3.00 |
| Rate of compensation increase     | 2.50 | 2.50 |

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

March 31, 2016

### 7 Allocated expenses

As provided in Note 2, on accounting policies, the expenses related to a number of functions are allocated as follows as at March 31, 2016:

|                                     | 2016   |  |            | 2015       |
|-------------------------------------|--|--|------------|------------|
|                                     | Fundraising,<br>communication and<br>administrative cost | Assistance to agencies,<br>social research and<br>community services | Total      | Total      |
|                                     | \$   | \$   | \$         | \$         |
| Annual campaign<br>and Major donors | 3,178,608  | —  | 3,178,608  | 3,163,448  |
| Allocation                          | —  | 1,505,694  | 1,505,694  | 1,580,214  |
| Communication                       | 947,473  | 167,201  | 1,114,674  | 1,104,143  |
| General management                  | 1,691,591  | 1,127,727  | 2,819,318  | 3,052,635  |
| Administration                      | 1,658,037  | 552,679  | 2,210,716  | 2,382,143  |
|                                     | 7,475,709  | 3,353,301  | 10,829,010 | 11,282,583 |

### 8 Commitment

Centraide of Greater Montreal has committed to pay allocations to agencies, in the next year, for an amount of \$39,214,049.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

March 31, 2016

### 9 Financial instruments

Because of its financial assets, Centraide of Greater Montreal is exposed to the following risks:

#### Market risk

Market risk is the risk of loss that results from fluctuations in equity prices, interest and exchange rates. Centraide is exposed to market risk from its investing activities. The level of risk to which Centraide of Greater Montreal is exposed varies depending on market conditions and the composition of the asset mix.

#### Interest rate risk

A portion of the investments of the Foundation of Greater Montreal Investment Fund, in which Centraide of Greater Montreal holds units, is invested in bonds and debentures bearing interest at fixed rate. Consequently, a change in market interest rate will have an impact on the fair value of the units held by Centraide of Greater Montreal.

#### Foreign currency risk

A portion of the investments of the Foundation of Greater Montreal Investment Fund, in which Centraide of Greater Montreal holds units, comprises shares and interests in foreign equity funds. The units held by Centraide of Greater Montreal are consequently exposed to changes in foreign currencies. The same applies to the earned income associated with these units.

#### Credit risk

The credit risk is due to the fact that Centraide of Greater Montreal owns units from the Foundation of Greater Montreal Investment Fund and that it owns bonds and debentures. Therefore, there is a credit risk that the issuer of the bonds or debentures owned by the Fund will be unable to pay his obligations toward the Fund, and this would have an impact on the assets of Centraide. Centraide of Greater Montreal maintains provisions for uncollectable subscriptions. Credit risk relating to the other assets is not significant.

**SCHEDULE**

## ALLOCATIONS TO AGENCIES

Year ended March 31, 2016

|   | 2016    | 2015    |
|---|---------|---------|
|   | \$      | \$      |
| <b>Regional Territorial Committee</b>   |         |         |
| «Action-autonomie» Le collectif pour la défense des droits en santé mentale de Montréal             | 81,000  | 81,000  |
| Action Travail des Femmes du Québec   | 98,440  | 98,440  |
| AlterGo Formation   | 73,500  | 73,500  |
| Association de Laval pour la déficience intellectuelle (ALDI)                                       | 83,300  | 83,300  |
| Association d'entraide des personnes handicapées physiques de Montréal (ALPHA)                      | 103,530 | 105,530 |
| Association de parents de l'enfance en difficulté (APED)  | 135,000 | 135,000 |
| Association des personnes handicapées de la Rive-Sud-Ouest  | 83,300  | 83,300  |
| Association du Québec pour enfants avec problèmes auditifs (AQEPA) Montréal régional                | 99,000  | 99,000  |
| Association québécoise des parents et amis de la personne atteinte de maladie mentale (AQPAMM)      | 70,620  | 70,620  |
| ATELIER (L')  | 135,475 | 135,475 |
| Ateliers adaptés Stimul'Arts (Les)  | 62,800  | 67,800  |
| Autisme Montréal  | 147,000 | 152,000 |
| Big Brothers Big Sisters of Greater Montreal  | 127,237 | 165,237 |
| Bureau de consultation jeunesse (Le) (BCJ)  | 366,986 | 411,986 |
| Camp Amy Molson   | 166,100 | 166,100 |
| Camp B'Nai Brith  | 147,000 | 147,000 |
| Camp Carowanis  | —       | 37,320  |
| Camp familial Saint-Urbain  | 69,530  | 69,530  |
| Camp Kinkora (Services communautaires CCS (Les))  | 112,600 | 117,600 |
| Camp Saint-Donat  | 233,777 | 229,800 |
| Canadian Mental Health Association – Montréal Branch  | 154,900 | 154,900 |
| CCS Community Services  | 323,750 | 323,750 |
| Centre Au puits   | 102,800 | 102,800 |
| Centre communautaire Radisson   | 98,000  | 104,500 |
| Centre d'écoute et d'intervention Face à Face (Le)  | 119,400 | 119,400 |
| Centre d'intégration à la vie active pour les personnes vivant avec un handicap physique (C.I.V.A.) | 176,400 | 176,400 |
| Centre social d'aide aux immigrants (C.S.A.I.)  | 171,100 | 191,100 |
| Chez Doris, The Women's Shelter Foundation  | 145,795 | 148,755 |
| Citizen Advocacy Haut-Richelieu   | 73,500  | 73,500  |
| Citizen Advocacy Montreal   | 77,555  | 77,555  |
| Club des familles de demain   | 68,760  | 68,760  |
| Colonie de vacances Sainte-Jeanne-d'Arc   | 113,734 | 113,734 |
| Colonie des Grèves de Contrecoeur   | 63,700  | 63,700  |

**SCHEDULE**

## ALLOCATIONS TO AGENCIES (CONTINUED)

Year ended March 31, 2016

|  | 2016    | 2015    |
|--|---------|---------|
|  | \$      | \$      |
| <b>Regional Territorial Committee (continued)</b>                                  |         |         |
| Compagnons de Montréal   | 124,760 | 125,260 |
| Conseil régional des personnes âgées italo-canadiennes de Montréal (C.R.A.I.C.)    | —       | 35,525  |
| Corporation de l'Étincelle (St-Henri)  | 75,000  | 49,000  |
| Corporation l'Espoir   | 148,950 | 149,700 |
| En marge 12-17   | 78,400  | 78,400  |
| Ex æquo  | 166,080 | 166,080 |
| Fondation Weredale/Weredale Foundation   | —       | 35,000  |
| Grossesse-secours  | 79,832  | 79,832  |
| Hirondelle (L), Welcoming and Integration services for immigrants                  | 194,690 | 194,690 |
| Information and Referral Centre of Greater Montreal                                | 205,800 | 205,800 |
| J'me fais une place en garderie  | 117,600 | 117,600 |
| Maison des femmes sourdes de Montréal (La)   | 73,500  | 73,500  |
| Maison Marguerite de Montréal (La)   | 108,000 | 108,000 |
| Moisson Montréal   | 619,258 | 575,758 |
| Montreal Association for the Intellectually Handicaped                             | 114,780 | 113,260 |
| Montreal Diet Dispensary   | 281,795 | 401,795 |
| Mouvement Action-Chômage de Montréal   | 157,590 | 157,590 |
| Mouvement action-découverte pour personnes handicapées de la région de Châteauguay | 88,200  | 88,200  |
| Mouvement PHAS (Solidarité de parents de personnes handicapées)                    | 93,500  | 73,500  |
| Mouvement québécois des vacances familiales  | 63,800  | 66,600  |
| Multi-Ethnic Association for the Integration of Persons with Disabilities          | 109,800 | 116,300 |
| Organisation d'aide aux sans-emploi (ODAS-Montréal)                                | 121,140 | 121,140 |
| Organisation populaire des droits sociaux de la région de Montréal (OPDS-RM)       | 235,075 | 235,075 |
| Parrainage civique de l'est de l'île de Montréal                                   | 77,295  | 77,295  |
| Parrainage Civique de la Vallée du Richelieu                                       | 15,600  | 15,600  |
| Parrainage civique les Marronniers   | 49,000  | 59,000  |
| Première Ressource, aide aux parents   | 96,245  | 96,245  |
| Pro-gam – Center for intervention and research in conjugal and family violence     | 97,000  | 97,000  |
| Promotion intervention en milieu ouvert (PIMO)                                     | 58,800  | 58,800  |
| Au bas de l'échelle  | 173,500 | 173,500 |
| Regroupement des aveugles et amblyopes du Montréal métropolitain (RAAMM)           | 127,590 | 127,590 |
| Regroupement des cuisines collectives du Québec                                    | 101,900 | 101,900 |
| Regroupement des Magasins-Partage de l'île de Montréal                             | 99,800  | 99,800  |

**SCHEDULE**

## ALLOCATIONS TO AGENCIES (CONTINUED)

Year ended March 31, 2016

|   | 2016              | 2015       |
|---|-------------------|------------|
|   | \$                | \$         |
| <b>Regional Territorial Committee (continued)</b>   |                   |            |
| Regroupement des organismes du Montréal ethnique pour le logement (ROMEL)                   | —                 | 42,000     |
| Regroupement pour la Valorisation de la Paternité (Le) (RVP) (Carrefour Familial Hochelaga) | 66,580            | 66,580     |
| Réseau d'aide aux personnes seules et itinérantes de Montréal (Le) (RAPSIM)                 | 119,690           | 119,690    |
| Scouts Canada (Quebec Council)  | —                 | 133,000    |
| Scouts du Montréal métropolitain (Les)  | —                 | 122,500    |
| SEP (Service d'Entraide Passerelle)   | —                 | 63,630     |
| Solidarité de parents de personnes handicapées  | 132,300           | 132,300    |
| Suicide Action Montréal   | 181,420           | 181,420    |
| Third Avenue Resource Centre, Parents in Action for Education program                       | 107,800           | 107,800    |
| Trail's End Camp (CCS Community Services)   | 94,750            | 94,750     |
| Union des travailleurs et travailleuses accidenté(e)s de Montréal (UTTAM)                   | 164,110           | 164,110    |
| Volunteer Bureau of Montreal  | 229,300           | 229,300    |
| West-Island Association for the Intellectually Handicaped                                   | 69,885            | 69,885     |
| West Island Citizen Advocacy  | 81,570            | 81,570     |
| Women's Centre of Montreal  | 302,250           | 302,250    |
| Women's Y of Montreal (YWCA)  | 407,435           | 407,435    |
| YMCA's of Québec (The) – Association Services   | 1,456,954         | 1,456,954  |
| Miscellaneous projects  | 33,405            | 34,474     |
|   | <b>11,687,318</b> | 12,332,375 |

**SCHEDULE**

## ALLOCATIONS TO AGENCIES (CONTINUED)

Year ended March 31, 2016

|  | 2016    | 2015    |
|--|---------|---------|
|  | \$      | \$      |
| <b>Territorial Committee South Shore, Centre-West of Montreal and Centre-North of Montreal</b> |         |         |
| 1,2,3 GO! Saint-Michel – Femmes-Relais   | 78,400  | 78,400  |
| Accès Bénévolat  | 161,695 | 161,695 |
| Accessibilité – Côte-des-Neiges (Centre de ressources communautaires Côte-des-Neiges)          | —       | 30,000  |
| Action Communiterre  | 109,400 | 164,100 |
| Agence Ometz   | 250,000 | 313,600 |
| Association coopérative d'économie familiale de la Rive-Sud (ACEF)                             | 189,149 | 189,149 |
| Association coopérative d'économie familiale du Nord de Montréal (ACEF)                        | 130,650 | 130,650 |
| Au Second Lieu   | 126,300 | 128,795 |
| Auberge du cœur l'Antre-temps Longueuil  | 148,775 | 148,775 |
| Baobab familial  | 132,253 | 132,253 |
| BÉNADO   | 187,980 | 187,980 |
| Boîte à lettres de Longueuil (La), programme Tremplin vers l'autonomie                         | 114,300 | 114,300 |
| Bonne Boîte Bonne Bouffe – Roussillon/Rive-Sud (Complexe Le Partage)                           | —       | 73,500  |
| Bouffe-Action de Rosemont  | 142,100 | 142,100 |
| Bureau de la communauté haïtienne de Montréal  | 102,900 | 102,900 |
| Cafétéria communautaire Multi Caf (La)   | 181,500 | 181,500 |
| Carrefour communautaire de Rosemont l'Entre-Gens   | 203,900 | 203,900 |
| Carrefour communautaire Montrose   | 62,700  | 62,700  |
| Carrefour Familial du Richelieu  | 115,798 | 115,798 |
| Carrefour le Moutier   | 118,600 | 118,600 |
| Carrefour Populaire de Saint-Michel  | 115,400 | 115,400 |
| CDC Solidarités Villeray   | 51,620  | 51,620  |
| CDC Solidarités Villeray – L'est de Villeray   | 49,000  | 49,000  |
| Centre communautaire de loisir de la Côte-des-Neiges   | 232,500 | 232,500 |
| Centre Communautaire des Aînées et des Aînés de Longueuil                                      | 79,400  | 79,400  |
| Centre communautaire Rendez-vous 50+   | 59,040  | 59,040  |
| Centre d'action bénévole d'Iberville et de la région   | 70,225  | 50,625  |
| Centre d'action bénévole de Boucherville   | 83,300  | 83,300  |
| Centre d'action bénévole de Saint-Hubert   | 70,000  | 70,000  |
| Centre d'action bénévole de Saint-Jean-sur-Richelieu   | —       | 52,500  |
| Centre d'entraide régional d'Henryville (CERH)   | 56,500  | 58,750  |
| Centre de Bénévolat de la Rive-Sud   | 237,645 | 237,645 |
| Centre de femmes du Haut-Richelieu   | 80,000  | 67,500  |



**SCHEDULE**

## ALLOCATIONS TO AGENCIES (CONTINUED)

Year ended March 31, 2016

|   | 2016    | 2015    |
|---|---------|---------|
|   | \$      | \$      |
| <b>Territorial Committee South Shore, Centre-West of Montreal and Centre-North of Montreal (continued)</b>          |         |         |
| Centre de femmes l'Éclaircie  | —       | 56,000  |
| Centre des femmes d'ici et d'ailleurs   | 117,600 | 117,600 |
| Centre des femmes de Longueuil (Centre de Femmes Vie Nous V'Elles)  | 120,350 | 102,850 |
| Centre éducatif communautaire René-Goupil   | 224,104 | 181,104 |
| Comité d'action de Parc Extension   | 104,900 | 74,900  |
| Comité logement de la Petite-Patrie   | 89,835  | 89,835  |
| Comité logement Rosemont  | 136,246 | 136,246 |
| Comité logement Rive-Sud – Longueuil  | 112,800 | 107,800 |
| Community Center Mountain Sights  | 49,000  | 49,000  |
| Complexe Le Partage   | 80,400  | 80,400  |
| Contactivity Centre   | 66,245  | 66,245  |
| CooPère Rosemont  | 73,500  | 73,500  |
| Corne d'abondance – Entraide alimentaire et solidarité (La)   | 107,800 | 107,800 |
| Corporation de développement communautaire de Côte-des-Neiges (Centre de ressources communautaires Côte-des-Neiges) | 51,620  | 51,620  |
| Corporation de développement communautaire de Longueuil – Vie de quartier (Hébergement La Casa Bernard-Hubert)      | 132,300 | 132,300 |
| Corporation de développement communautaire de Marguerite-d'Youville (Centre d'entraide bénévole de St-Amable)       | 34,300  | 34,300  |
| Corporation de développement communautaire de Rosemont (Bouffe-Action de Rosemont)                                  | 52,620  | 52,620  |
| Corporation de développement communautaire de Roussillon (Comité logement Rive-Sud)                                 | 20,000  | —       |
| Côte-des-Neiges Black Community Association   | 113,630 | 113,630 |
| Créations etc..., programme Projet d'intervention Rousselot   | 29,400  | 29,400  |
| Croisée de Longueuil (La)   | 207,710 | 207,710 |
| Cummings Centre   | 188,650 | 269,500 |
| Écho des femmes de la Petite Patrie (L')  | 81,100  | 81,100  |
| Entraide chez nous (L')   | 152,264 | 152,264 |
| Famille à Cœur  | 113,200 | 113,700 |
| Head & Hands / À deux mains   | 143,050 | 153,050 |
| Hébergement La Casa Bernard-Hubert  | 112,700 | 112,700 |
| Joujouthèque Saint-Michel   | 49,000  | 49,000  |
| L'Envol Programme d'aide aux jeunes mères   | 164,670 | 164,579 |
| Macadam Sud   | 98,000  | 98,000  |
| Maison d'Haïti  | 49,000  | 49,000  |

**SCHEDULE**

## ALLOCATIONS TO AGENCIES (CONTINUED)

Year ended March 31, 2016

|  | 2016    | 2015    |
|--|---------|---------|
|  | \$      | \$      |
| <b>Territorial Committee South Shore, Centre-West of Montreal and Centre-North of Montreal (continued)</b> |         |         |
| Maison de Jonathan (La)  | 212,105 | 212,105 |
| Maison de la famille La Parentr'aide   | 118,600 | 118,600 |
| Maison de la famille LeMoyné   | 76,900  | 76,900  |
| Maison de Quartier Villeray  | 166,080 | 166,080 |
| Maison des grands-parents de Villeray (La)   | 75,000  | 75,000  |
| Maison La Virevolte (La)   | 128,758 | 128,758 |
| Maison Tremplin de Longueuil   | 182,200 | 182,200 |
| Mobilisation et engagement des citoyens Fielding-Walkley (Prévention Notre-Dame-de-Grâce)                  | 39,200  | 39,200  |
| Moisson Rive-Sud   | 34,150  | 83,300  |
| Mon Resto Saint-Michel   | 136,200 | 136,200 |
| Mouvement S.E.M. (sensibilisation pour une enfance meilleure)  | 129,708 | 129,708 |
| NDG Community Council – Benny Farm   | 44,100  | 44,100  |
| NDG Community Council  | 87,620  | 52,620  |
| NDG Community Council – Intervention en matière de logement (NDG Community Council)                        | 35,000  | 70,000  |
| NDG Food Depot   | 179,472 | 104,772 |
| N.D.G. Senior Citizens' Council  | 111,700 | 111,700 |
| Organisation d'éducation et d'information logement de Côte-des-Neiges (CEIL)                               | 156,950 | 156,950 |
| Pact de rue, projet ado communautaire en travail de rue  | 73,500  | 73,500  |
| Park Extension Youth Organization (PEYO)   | 187,290 | 167,290 |
| Patro Le Prevost   | 319,250 | 319,250 |
| Projet de rapprochement interculturel de Villeray (CDC Solidarités Villeray)                               | 30,000  | 30,000  |
| Project Genesis  | 282,112 | 282,112 |
| PROMIS (PROMotion, Intégration, Société nouvelle)  | 185,800 | 205,800 |
| Regroupement des Tables de concertation de la Petite-Patrie (RTCPP) (Comité logement de la Petite-Patrie)  | 52,620  | 52,620  |
| Relais Côte-des-Neiges   | —       | 24,500  |
| Rencontre Châteauguoise (La)   | 154,800 | 154,800 |
| Re-Nou-Vie   | 103,880 | 80,430  |
| Service d'action bénévole «Au cœur du jardin»  | 50,000  | 67,635  |
| Service d'aide et de liaison pour immigrants – La Maisonnée  | 145,000 | 145,000 |
| Service d'interprète d'aide et de référence aux immigrants (SIARI)   | 133,300 | 133,300 |
| Sourire sans Fin   | 130,700 | 130,795 |
| Table de concertation jeunesse MRC Jardins-de-Napierville (Maison des jeunes de St-Rémi)                   | 36,750  | 36,750  |



**SCHEDULE**

## ALLOCATIONS TO AGENCIES (CONTINUED)

Year ended March 31, 2016

|  | 2016              | 2015       |
|--|-------------------|------------|
|  | \$                | \$         |
| <b>Territorial Committee South Shore, Centre-West of Montreal and Centre-North of Montreal (continued)</b> |                   |            |
| Vivre Saint-Michel en santé (Centre éducatif communautaire René-Goupil)                                    | 46,620            | 46,620     |
| Vivre Saint-Michel en santé – RUI Saint-Michel (Centre éducatif communautaire René-Goupil)                 | 189,360           | 189,360    |
| Envol des femmes (L')  | 81,420            | 76,420     |
|  | <b>10,933,169</b> | 11,200,103 |

**SCHEDULE**

## ALLOCATIONS TO AGENCIES (CONTINUED)

Year ended March 31, 2016

|  | 2016    | 2015    |
|--|---------|---------|
|  | \$      | \$      |
| <b>Territorial Committee North-End of Montreal, South-West of Montreal and West-End of Montreal</b>  |         |         |
| Accessibilité – Table de concertation en relations interculturelles de Verdun (CASA-CAFI – Centre d'aide aux familles immigrantes)                     | –       | 20,000  |
| Action-Gardien, table de concertation communautaire de Pointe-Saint-Charles (Clinique communautaire Pointe-Saint-Charles)                              | 52,620  | 52,620  |
| Action-Gardien, table de concertation communautaire de Pointe-Saint-Charles – À qui la pointe? (Clinique communautaire Pointe-Saint-Charles)           | 17,200  | 17,200  |
| Action-Gardien, table de concertation communautaire de Pointe-Saint-Charles – Mobilisation citoyenne OPA (Clinique communautaire Pointe-Saint-Charles) | 36,300  | 46,300  |
| Amitié Soleil  | 106,650 | 106,650 |
| Ancre des Jeunes (L')  | 199,137 | 199,137 |
| Association coopérative d'économie familiale du sud-ouest de Montréal (ACEF)   | 188,205 | 188,205 |
| Auberge communautaire du Sud-Ouest   | 151,900 | 151,900 |
| Big Brothers Big Sisters of West Island  | 129,160 | 129,160 |
| Boys and Girls Club of LaSalle   | 168,490 | 168,490 |
| CARI St-Laurent (Centre d'accueil et de référence sociale et économique pour immigrants)   | 192,400 | 192,262 |
| Carrefour d'aide aux nouveaux arrivants (CANA)   | 141,100 | 141,100 |
| Carrefour d'éducation populaire de Pointe-Saint-Charles  | 143,100 | 143,100 |
| Carrefour d'entraide Lachine   | 124,155 | 124,155 |
| Carrefour des 6-12 ans de Pierrefonds-Est  | 100,903 | 100,903 |
| Centre communautaire Bon courage de Place Benoît   | 100,000 | 100,000 |
| Centre d'action bénévole et communautaire Saint-Laurent  | 99,705  | 99,705  |
| Centre d'activités pour le maintien de l'équilibre émotionnel de Montréal-Nord (CAMÉE)   | 73,500  | 73,500  |
| Centre d'appui aux communautés immigrantes de Bordeaux-Cartierville (CACI)   | 127,400 | 127,400 |
| Centre d'initiatives pour le développement communautaire l'Unité   | 42,600  | 42,600  |
| Centre des femmes de Verdun  | 130,990 | 130,990 |
| Centre des femmes solidaires et engagées   | 87,500  | 87,500  |
| Centre du Vieux Moulin de LaSalle  | 106,000 | 106,000 |
| Centre multi-ressources de Lachine   | 120,020 | 120,020 |
| Cloverdale Multi-Ressources  | 149,000 | 149,000 |
| Club populaire des consommateurs de Pointe-Saint-Charles   | 89,867  | 89,867  |
| Coalition de la Petite-Bourgogne, Quartier en santé (Centre de gestion communautaire du Sud-Ouest)   | 84,620  | 84,620  |
| Comité d'action en persévérance scolaire du Sud-Ouest de l'île de Montréal (CAPSSOM) (Scientifines)  | 105,000 | 105,000 |
| Comité d'éducation aux adultes de la Petite-Bourgogne et de Saint-Henri (CÉDA)   | 123,620 | 123,620 |

**SCHEDULE**

## ALLOCATIONS TO AGENCIES (CONTINUED)

Year ended March 31, 2016

|  | 2016    | 2015    |
|--|---------|---------|
|  | \$      | \$      |
| <b>Territorial Committee North-End of Montreal, South-West of Montreal and West-End of Montreal (continued)</b>  |         |         |
| Comité de vie de quartier Duff-Court (COVIQ)   | 79,900  | 78,900  |
| Comité des organismes sociaux de Saint-Laurent (COSSL) (Centre d'action bénévole et communautaire Saint-Laurent)   | 49,620  | 49,620  |
| Comité logement Ahuntsic-Cartierville  | 83,764  | 83,764  |
| Comité logement de Montréal-Nord   | 63,700  | 63,700  |
| Comité logement Lachine-LaSalle  | 85,500  | 85,500  |
| Community Council – West Island South (TQSOI) (West Island Community Resource Centre)  | 25,233  | 25,233  |
| Concert'Action Lachine (Carrefour Jeunesse-Emploi Marquette)   | 49,620  | 49,620  |
| Concertation en développement social de Verdun (Dawson Community Centre)   | 49,620  | 49,620  |
| Concertation Ville-Émard et Côte-Saint-Paul (Maison d'entraide St-Paul et Émard)   | 69,620  | 69,620  |
| Conseil Local des Intervenants Communautaires de Bordeaux-Cartierville (CLIC) (Carrefour jeunesse emploi Ahuntsic Bordeaux-Cartierville)                                   | 95,720  | 101,720 |
| Conseil Local des Intervenants Communautaires de Bordeaux-Cartierville (CLIC) – Un milieu ouvert sur ses écoles (Carrefour jeunesse-emploi Ahuntsic Bordeaux-Cartierville) | 50,000  | 50,000  |
| Corbeille – Bordeaux-Cartierville (La)   | 50,000  | 50,000  |
| Coup de pouce jeunesse de Montréal-Nord  | 74,445  | 74,445  |
| Dawson Community Centre  | 250,350 | 250,350 |
| Dawson Community Centre – Un plant de tomates à la fois  | 30,000  | 20,000  |
| Entre parents de Montréal-Nord   | 114,700 | 114,700 |
| Famijeunes   | 193,855 | 193,855 |
| Fondation de la Visite (La)  | 100,000 | 100,000 |
| Fourchettes de l'Espoir (Les)  | 98,000  | 98,000  |
| Friends for Mental Health, West Island   | 98,461  | 98,461  |
| Groupe d'Actions Locales Terrain – GALT (Opération Jeunesse Ville-Émard/Côte-St-Paul)  | 56,500  | –       |
| Halte-femmes de Montréal-Nord  | 130,995 | 130,995 |
| J'apprends avec mon enfant (JAME)  | 49,000  | 50,400  |
| Lachine Senior Citizen Resources (The Teapot)  | 114,950 | 114,950 |
| Madame prend congé (Centre des femmes de Pointe-Saint-Charles)   | 77,820  | 77,820  |
| Maison d'entraide St-Paul et Émard   | 138,200 | 138,200 |
| Maison des parents de Bordeaux-Cartierville (La)   | 98,000  | 98,000  |
| Montréal-Nord en santé (Un itinéraire pour tous)   | 99,620  | 99,620  |
| Mouvement jeunesse Montréal-Nord (café-jeunesse multiculturel)   | 102,725 | 102,725 |
| Nutri-Centre LaSalle   | 116,600 | 116,600 |
| Pacific Path Institute   | 179,673 | 179,673 |

**SCHEDULE**

## ALLOCATIONS TO AGENCIES (CONTINUED)

Year ended March 31, 2016

|   | 2016             | 2015      |
|---|------------------|-----------|
|   | \$               | \$        |
| <b>Territorial Committee North-End of Montreal, South-West of Montreal and West-End of Montreal (continued)</b> |                  |           |
| Pause-Famille   | 82,040           | 82,040    |
| P'tite maison de Saint-Pierre   | 55,700           | 39,200    |
| P.O.P.I.R. – Comité logement  | 135,820          | 135,820   |
| Projet communautaire de Pierrefonds   | 69,975           | 69,975    |
| Projet P.A.L.   | 198,477          | 198,477   |
| Rap Jeunesse (Rue-Action-Prévention), programme Éducateur de rue  | 102,900          | 102,900   |
| Regroupement information-logement de Pointe-Saint-Charles (R.I.L.)  | 79,900           | 78,400    |
| Centre communautaire Saint-Antoine 50+  | 74,700           | 104,550   |
| Service de nutrition et d'action communautaire (SNAC)   | 128,400          | 128,400   |
| Solidarité Ahuntsic (Service de nutrition et d'action communautaire – SNAC)                                     | 117,620          | 117,620   |
| Solidarité Saint-Henri (Comité d'éducation aux adultes de la Petite-Bourgogne et de Saint-Henri – CÉDA)         | 52,620           | 52,620    |
| Station Familles  | 51,800           | 49,600    |
| Table de développement social de LaSalle (Boys and Girls Club of LaSalle)                                       | 49,620           | 49,620    |
| Table de quartier du Nord-Ouest de l'Île de Montréal (Maison des jeunes A-MA-BAIE)                              | 54,620           | 54,620    |
| Toujours ensemble   | 274,803          | 274,803   |
| Travail de rue/Action communautaire (TRAC)  | 191,800          | 191,800   |
| Un itinéraire pour tous   | 127,400          | 127,400   |
| Verdun Citizen's Action Committee   | 102,790          | 102,790   |
| Volunteer Bureau of Bordeaux-Cartierville   | 101,100          | 101,100   |
| Volunteer West-Island   | 78,670           | 93,120    |
| West Island Community Resource Centre   | 78,400           | 56,000    |
| West-Island Women's Centre  | 49,000           | 49,000    |
| West Island Youth Action (AJOI)   | 63,700           | 63,700    |
|   | <b>8,389,188</b> | 8,360,650 |

SCHEDULE

## ALLOCATIONS TO AGENCIES (CONTINUED)

Year ended March 31, 2016

|   | 2016    | 2015    |
|---|---------|---------|
|   | \$      | \$      |
| <b>Territorial Committee Centre-East of Montreal,<br/>Laval and East-End of Montreal</b>  |         |         |
| Action centre-ville (Montréal)  | 122,600 | 119,600 |
| Almage Senior Community Centre  | 100,900 | 100,900 |
| Antre-Jeunes de Mercier-Est (L')  | 57,300  | 57,300  |
| Association coopérative d'économie familiale de l'Est de Montréal (ACEF)                  | 135,240 | 135,240 |
| Association coopérative d'économie familiale de l'Île-Jésus (ACEF)                        | 163,700 | 163,700 |
| Association coopérative d'économie familiale du Centre de Montréal (Option consommateurs) | 116,745 | 116,745 |
| Association lavalloise de parents et amis pour le bien-être mental (ALPABEM)              | 81,300  | 81,300  |
| Association pour aînés résidant à Laval   | 91,920  | 93,420  |
| Ateliers d'éducation populaire du Plateau   | 114,520 | 114,520 |
| Au coup de pouce Centre-Sud   | 76,110  | 76,110  |
| Auberge du cœur l'Escalier (Les Habitations l'Escalier de Montréal)                       | 96,000  | 96,000  |
| Bureau d'aide et d'assistance familiale Place Saint-Martin                                | 77,400  | 79,300  |
| Carrefour alimentaire Centre-Sud (La Relance-jeunes et familles (RJF) inc.)               | 15,000  | —       |
| Carrefour d'alimentation et de partage Saint-Barnabé                                      | 78,400  | 78,400  |
| Carrefour de Ressources en Interculturel (CRIC)   | 83,300  | 83,300  |
| Carrefour des femmes d'Anjou  | 74,700  | 74,700  |
| Carrefour Familial Hochelaga  | 172,300 | 181,150 |
| Carrefour familial Les Pitchou  | 169,687 | 169,687 |
| Carrefour Parenfants (Les enfants de l'espoir de Maisonneuve)                             | 63,700  | 63,700  |
| CCSE Maisonneuve  | 166,730 | 166,730 |
| Centre communautaire Le Rendez-vous des aînés(es) (Laval)                                 | 73,100  | 73,100  |
| Centre communautaire Val-Martin   | 199,100 | 189,100 |
| Centre d'éducation et d'action des femmes de Montréal                                     | 98,000  | 98,000  |
| Centre d'implication libre de Laval (C.I.L.L.)  | 92,078  | 91,678  |
| Centre de bénévolat et moisson Laval  | 207,075 | 232,075 |
| Centre de promotion communautaire Le Phare  | 107,800 | 107,800 |
| Centre des aînés du réseau d'entraide de Saint-Léonard                                    | 81,440  | 81,440  |
| Centre des femmes de Laval (Le)   | 130,800 | 130,800 |
| Centre des femmes de Rivière-des-Prairies   | 83,300  | 83,300  |
| Chez-nous de Mercier-Est (Le)   | 120,000 | 120,000 |
| Chic Resto Pop (Le)   | 106,320 | 106,320 |
| CHOC Carrefour d'HOmmes en Changement   | 103,175 | 103,175 |
| Comité d'animation du troisième âge de Laval (CATAL)                                      | 45,600  | 66,600  |

SCHEDULE

## ALLOCATIONS TO AGENCIES (CONTINUED)

Year ended March 31, 2016

|   | 2016    | 2015    |
|---|---------|---------|
|   | \$      | \$      |
| <b>Territorial Committee Centre-East of Montreal,<br/>Laval and East-End of Montreal (continued)</b>  |         |         |
| Comité de développement local de Chomedey (CDLC) (Centre communautaire Val-Martin)  | 57,600  | 44,100  |
| Comité logement du Plateau Mont-Royal   | 124,515 | 124,515 |
| Concertation Anjou (Carrefour Solidarité Anjou)   | 49,620  | 49,620  |
| Concertation Anjou – Place Chaumont et Domaine Anjou (Carrefour Solidarité Anjou)   | 32,000  | 32,000  |
| Concertation Saint-Léonard (Accueil aux immigrants de l'Est de Montréal)  | 49,620  | 49,620  |
| Corporation de développement communautaire Action Solidarité Grand Plateau (La Maison d'Aurore)   | 51,620  | 51,620  |
| Corporation de développement communautaire Centre-Sud (Au coup de pouce Centre-Sud)   | 94,720  | 94,720  |
| Corporation de développement communautaire de la Pointe – Région Est de Montréal (Association d'entraide des personnes handicapées physiques de Montréal (ALPHA)) | 89,120  | 89,120  |
| Corporation de développement communautaire de Laval (CDC)   | 68,600  | 83,300  |
| Corporation de développement communautaire de Rivière-des-Prairies (CDC-RDP) (Centre des femmes de Rivière-des-Prairies)  | 52,620  | 52,620  |
| Corporation de développement communautaire de Rivière-des-Prairies – Les jardins Skawanoti (CDC-RDP) (Centre des femmes de Rivière-des-Prairies)                  | 15,000  | 23,900  |
| Diapason-Jeunesse   | 103,400 | 103,400 |
| Entraide Pont-Viau/Laval-des-Rapides (L')   | 93,000  | 109,800 |
| Escale Famille Le Triolet   | 112,100 | 112,100 |
| Groupe d'entraide de Mercier-Ouest (GEMO)   | 68,600  | 68,600  |
| Infologis de l'est de l'île de Montréal   | 131,300 | 131,300 |
| Initiative locale Saint-François en action (Centre Défi-Jeunesse de Saint-François)   | 58,800  | 58,800  |
| Je Passe Partout  | 133,800 | 133,800 |
| Je réussis  | 129,848 | 129,848 |
| Maison À Petits Pas (La)  | 90,010  | 90,010  |
| Maison d'Aurore (La)  | 127,705 | 127,705 |
| Maison de la famille Cœur-à-Rivière   | 67,600  | 67,600  |
| Maison de la Famille de Saint-François  | 105,800 | 105,800 |
| Maison de la famille de Saint-Léonard   | 49,000  | 49,000  |
| Maison de Quartier de Fabreville (La)   | 176,400 | 176,400 |
| Maison des Enfants de l'île de Montréal (La)  | 134,300 | 134,300 |
| Maison des enfants le Dauphin de Laval  | 59,000  | 49,000  |
| Maison des familles de Mercier-Est (La)   | 120,500 | 123,300 |
| Mercier-Ouest, Quartier en santé  | 77,520  | 77,520  |

SCHEDULE

## ALLOCATIONS TO AGENCIES (CONTINUED)

Year ended March 31, 2016

|   | 2016             | 2015             |
|---|------------------|------------------|
|   | \$               | \$               |
| <b>Territorial Committee Centre-East of Montreal,<br/>Laval and East-End of Montreal (continued)</b>                    |                  |                  |
| Parentèle de Laval (La)   | 125,423          | 125,423          |
| Passages: ressources pour jeunes femmes en difficulté   | 122,540          | 122,540          |
| Peter-McGill Community Council (YMCAs of Québec)  | 54,620           | 54,620           |
| Plein Milieu  | 76,733           | 76,733           |
| Projet Changement – centre communautaire pour aînés   | 172,731          | 172,731          |
| Projet Harmonie (Le)  | 49,000           | 49,000           |
| Projet T.R.I.P. (toxicomanie, relation d'aide, information, prévention)   | 93,100           | 93,100           |
| Regroupement des familles monoparentales et recomposées de Laval (Le)   | 116,364          | 117,864          |
| Regroupement interculturel de St-Léonard – Rapprochement interculturel<br>(Accueil aux immigrants de l'Est de Montréal) | 42,500           | —                |
| Relais communautaire de Laval (Le)  | 80,400           | 80,400           |
| Relance Jeunes et Familles (La)   | 182,675          | 182,675          |
| Resto Plateau   | 49,000           | 49,000           |
| Ruelle de l'Avenir  | 191,000          | 191,000          |
| Santropol Roulant   | 78,600           | 68,600           |
| Sentier Urbain – Partenariat et mobilisation citoyenne  | 49,000           | 49,000           |
| Service d'aide communautaire Anjou  | 204,900          | 204,900          |
| Service d'éducation et de sécurité alimentaire de Mercier-Est (SÉSAME)  | 63,700           | 63,700           |
| Solidarité Mercier-Est  | 121,620          | 121,620          |
| Spectre de rue  | 47,334           | 47,334           |
| Table de concertation du Faubourg Saint-Laurent (YMCA du Québec)  | 54,120           | 54,120           |
| Table de quartier Hochelaga-Maisonneuve (La) – (Le Chic Resto Pop)  | 52,620           | 52,620           |
| Table Ronde de Saint-Léonard (La)   | 112,700          | 112,700          |
| Travail de Rue Île de Laval (TRIL)  | 49,000           | 49,000           |
| Yellow Door Elderly Project/La Porte Jaune  | 56,050           | 56,050           |
|   | <b>8,274,788</b> | <b>8,273,338</b> |

SCHEDULE

## ALLOCATIONS TO AGENCIES (CONTINUED)

Year ended March 31, 2016

|   | 2016              | 2015              |
|---|-------------------|-------------------|
|   | \$                | \$                |
| <b>Capacity and Leadership Building</b>   |                   |                   |
| Business Volunteer  | 49,000            | 49,000            |
| Centre de formation populaire C.F.P.  | 153,500           | 164,750           |
| Centre de formation populaire C.F.P. – ÉvalPop  | 247,900           | 247,900           |
| Centre for Community Organizations (COCO)   | 88,000            | 125,400           |
| Centre St-Pierre  | 159,700           | 159,700           |
| Corporation de développement communautaire de Longueuil – Formation<br>(Hébergement La Casa Bernard-Hubert) | 68,600            | 76,600            |
| Dynamo – Point de bascule (Dynamo ressource en mobilisation des collectivités)                              | 120,000           | 104,900           |
| Dynamo – Programme Leadership rassembleur <sup>MC</sup>   | 160,000           | 161,618           |
| Relais-femmes, programme de formation (Maison Parent-Roback)  | 48,000            | 68,600            |
| SEIIM – Soutien aux pratiques inclusives dans un contexte de diversité                                      | 100,000           | —                 |
|   | <b>1,194,700</b>  | <b>1,158,468</b>  |
| <b>Other allocations</b>  | <b>1,716,067</b>  | <b>1,826,045</b>  |
| <b>Total</b>  | <b>42,195,230</b> | <b>43,150,979</b> |



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